Notice of Redemption

Flos B&B Italia S.p.A.

€425,000,000 10.00% Senior Secured Notes due 2028
Regulation S – ISIN XS2719293826, Common Code 271929382
Rule 144A – ISIN XS2719294634, Common Code 271929463

Notice is hereby given in accordance with Paragraph 6 of the Notes (as defined below) and Sections 5.1, 5.2, 5.4 and 12.1 of the indenture dated November 16, 2023, as amended and/or supplemented from time to time (the "**Indenture**"), by and among, *inter alios*, Flos B&B Italia S.p.A. (formerly known as International Design Group S.p.A.) as the Issuer (the "**Issuer**"), The Law Debenture Trust Corporation p.l.c. as Trustee and Noteholders' Representative (*rappresentante comune*), The Bank of New York Mellon, London Branch, as Paying Agent, and The Bank of New York Mellon SA/NV, Dublin Branch, as Registrar and Transfer Agent, governing the Issuer's €425,000,000 aggregate principal amount of 10.00% Senior Secured Notes due 2028 (the "**Notes**"). The terms not otherwise defined herein shall have the meanings given to them in the Indenture.

The Issuer hereby elects to redeem the entire principal amount of the Notes outstanding on the Redemption Date (as defined below) pursuant to Paragraph 6(b) of the Notes. The Issuer will be redeeming the Notes for cash in an amount equal to the Redemption Price (as defined below), plus Additional Amounts, if any, and accrued and unpaid interest from May 15, 2026 (being the last interest payment date for which interest on the Notes was paid) up to, but excluding, the Redemption Date (as defined below).

The redemption date for the Notes will be November 15, 2026, (the "**Redemption Date**") and the record date on which any Holder of Notes must hold any Notes to be entitled to the Redemption Price will be the Business Day immediately prior to the Redemption Date. Due to the Redemption Date not being a Business Day and pursuant to Section 12.6 of the Indenture, payment of the Redemption Price (as defined below) to the Holders of Notes shall be made on November 16, 2026, being the next succeeding day following the Redemption Date that is a Business Day and no interest shall accrue for the intervening period.

The terms and conditions of the redemption of the Notes are as follows:

(a) The Redemption Date and the record date for the Notes will be as described above.

(b) The redemption price for the Notes will be €348,500,000 (being 102.5% of the outstanding principal amount thereof) (the "**Redemption Price**") *plus* Additional Amounts, if any, and accrued and unpaid interest from May 15, 2026 (being the last interest payment date for which interest on the Notes was paid) to, but excluding, the Redemption Date of €17,139,726.02.

(c) The Notes called for redemption must be surrendered to the Paying Agent to collect the Redemption Price plus accrued and unpaid interest and Additional Amounts, if any. The name and address of the Paying Agent is: The Bank of New York Mellon, London Branch as Paying Agent, at 160 Queen Victoria Street, London EC4V 4LA, United Kingdom, facsimile No.: +44 (0) 207 964 2536, attention: Conventional Debt EMEA – Team 2.

(d) Subject to numbered paragraph (b) above, on the Redemption Date, the Redemption Price (and accrued interest to, but excluding, the Redemption Date payable as provided in Section 5.6 of the Indenture, if any) shall become due and payable upon each such Note to be redeemed, and, unless the Issuer defaults in making such redemption payment or the Paying Agent is prohibited from making such payment pursuant to the terms of the Indenture, interest on the Notes will cease to accrue on and after the Redemption Date.

(e) The Notes are being redeemed in full pursuant to Paragraph 6(b) of the Notes.

(f) No representation is made as to the correctness or accuracy of the Common Codes and/or ISINs listed in this Notice of Redemption or printed on the relevant Note.

Dated: November 5, 2026

By: Flos B&B Italia S.p.A.

This notice constitutes a public disclosure of inside information by Flos B&B Italia S.p.A. under Regulation (EU) 596/2014 (16 April 2014).